UNIVERSITY OF MINNESOTA
BOARD OF REGENTS

Board of Regents
March 27, 2015

A meeting of the Board of Regents of the University of Minnesota was held on   Friday ,
March 27,   2015, at   8:45 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Richard Beeson, presiding; Thomas Anderson, Laura Brod, Linda Cohen,
Thomas Devine, Michael Hsu, Dean Johnson, Peggy Lucas, David McMillan, Abdul Omari,
Darrin Rosha, and Patricia Simmons.

Presidents Gail Klatt and Michael Volna.

OATH OF OFFICE

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committed. Kaler urged the University community to advocate for the Unive
the coming weeks.

Kaler also highlighted the University's continued reading institution
expressed support for several of the University's student teams, including the
national champion Gopher women's hockey team and several upcoming events on
campus.

A copy of the Report of the President is on file in the Board Office.

REPORT OF THE CHAIR

Regent Beeson reported on the previous day's Board activities, which began breakfast
with state legislators in St. Paul. The Board spent the rest of the day sitting

budget, which includes this contract, will be provided by the Universi[ty]
Assessment. Vendor was selected through a competitive process.

o Sierra-Cedar, Inc. for an estimated $1,500,000 implementation enhanced
support consulting services for the period of April 20, 2015 through
following the enterprise PeopleSoft systems upgrade. Funding for the p[ost]
implementation enhanced support budget, which includes, will be
provided by the University's Enterprise Assessment. Vendor was sele[cted through a]
competitive process.

o ServiceNow.com for an additional $1,600,000 for an online IT service
tool and support and maintenance for the period of June 20, 2016 through June 19,
2019 for the Office of Information Technology. The Office of Informa[tion Technology]
(OIT) funds this subscription, product support and software updates
continuous operation of mission critical functions. The expense will be covered from
OIT's central O&M funds. The FY16 budget includes planning and fund[ing for this]
expense. Vendor was selected through a competitive process.

programs and outreach offered not just in the first year but integrated throughout a student's experience.

while still providing their educational needs. Regarding recruitment of faculty, Hanson explained that faculty considered research space

Kalser explained that the administration is already using stressed that while these existing metrics are important, it needs to develop new metrics that are specifically in line with the strategic plan. Reaching consensus about interdisciplinary work and related metrics is difficult, and that the strategic plan represents a true culture shift. Kalser cited the use of a faculty and staff engagement survey as one way the University's culture is uniformed. He cautioned that it is hard to move these types of measures quickly, and it's important to set smaller goals to track progress.

In response to a question from Regent Brod, Hanson stated that there is a collaboration between colleges and departments related to implementation of the strategic plan. She hopes to use units that are experiencing success as models for others.

In response to a comment by Regent Omari, Hanson clarified that she does not see a disconnect between the strategic plan and efforts by the Office of Equity and others to recruit and establish a more diverse faculty.

Regent Beeson reminded Board members that they will discuss a governance progress card in May. That progress card will be complementary to the metrics being used to track the strategic plan.

FINDINGS OF INDEPENDENT REVIEWS & RESOLUTION RELATED TO IMPROVING THE CONDUCT OF HUMAN SUBJECTS RESEARCH

Regent Beeson introduced the item on findings of independent reviews and a resolution related to improving the conduct of human subjects research, as detailed in the docket. He stated that the University is at the beginning of a process to develop a plan to improve human subjects research practices. He noted that the Board is committed to being open and transparent throughout the process. Regent Simmons is the liaison between the Board and the implementation, adding that the Board will provide oversight through its Audit Committee.

President Kaler described the situation leading up to the resolution presented to the Board. He stated that two independent external reviews related to the University's human subjects research were recently completed—one independent external review focused on current practices, and one report by the Legislative Auditor focused primarily on the 2004 death of a patient, Dan Markingson, while enrolled in a clinical trial. Kaler noted that the independent external review recognizes considerable strengths and people dedicated to research ethics at the University, but that both reports identify a need for substantial improvements and offer significant recommendations.

Kaler introduced Vice President for Health Sciences and Dean of the Medical School Brooks Jackson, Vice President for Research Brian Herman, and Associate Vice President, Gail Klatt, Internal Audit, to provide additional information.

Herman noted that the report of the Legislative Auditor had nine findings and two recommendations. The report recommended

Minnesota. She emphasized that increased oversight should not lose sight of t
clinical trials.

Regent Cohen stated that she is proud of the research being done in clinic

populations to guarantee that activities are appropriate and consistent with approved protocols, and that interactions with human subjects are consistent with recommendations of the external review panel.

d)   Appointing a Community Oversight Board, comprised of external experts in human subjects research and research ethics, with special emphasis in the